

## **WARM UP AND PRESENTATION DEVICES EXPERIMENTED IN A CONJOINT-CHOICE SURVEY ON PREFERENCES FOR JOBS**

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**Abstract.** *We embedded a multifactorial experiment into a survey designed to collect data from graduates about the criteria they adopt while choosing a job opportunity. The experimental procedure consisted of three interconnected experiments: (a) a first one aimed to test how to ‘warm up’ respondents before starting a conjoint measurement exercise; (b) a second one to contrast two different choice procedures: the ‘conjoint choice’ of one job from a set of offered ones versus the choice of the mostly appealing attribute of each of them, and (c) another experiment to infer the optimum size of the job choice set. Jobs were portrayed through a sample of two-through-six attribute levels randomly selected from a set of dichotomous attributes. The experiment was administered to 7,102 Padua University graduates, out of which 3,628 completed the questionnaire. The experiments showed that respondents have to be ‘warmed’ with soft questions, that in a conjoint exercise the choice of a job from a set seems to respondents more realistic than pinpointing a significant feature that describes it, and finally that presenting a number of three or four job opportunities at a time makes it the choice more plausible than either two or six jobs.*

**Keywords:** *Conjoint analysis; Factorial experiment; Respondent warm up; Choice strategy; Choice set size; Survey on graduates*

### **1. INTRODUCTION**

In the following we present and discuss the results of a multifactorial statistical experiment carried out on a sample of graduates in order to enhance the data collection methodology of surveys conducted with a choice based conjoint (CBC) approach through a computer assisted questionnaire.

The term conjoint measurement (Luce and Tukey, 1964; Tversky, 1967; Green and Rao, 1971) involves various techniques aimed to elicit people’s preferences by asking them to jointly evaluate two or more alternatives, instead of assessing their individual aspects, within a hypothetical context. It is widely applied in business, market research, transportation, environment, health and social decision making, and in all domains in which one wishes to elicit the preferences from

citizens, customers or experts by either choosing among – or estimating trade-offs between – pertinent alternatives (see the references in Huber, 1997; Sawtooth Software Inc., 1993-2013; Green et al., 2001; Gustafsson et al., 2003; Hainmueller et al., 2013). Some choice experiments concern graduate recruitment and job search processes (Logan, 1996; Douglas and Shepherd, 2002; Villosio, 2011; Humburg and Van der Velden, 2014)

Factorial experiments are widely used to infer about the optimum strategies for data collection in surveys, since it is possible to suggest a new technique only after testing its effectiveness in obtaining more and better answers from the target population (Wallander, 2009).

We embedded our experiment into a survey on the elicitation of fresh-graduates' preferences for possible jobs. The survey was carried out through a CAWI – Computer Assisted Web-based Interviewing – questionnaire conveyed through an email, with four recalls every two-three weeks. The survey is part of a larger research, whose acronym PETERE stands for *Preferences for Employment and Training as Elected by REcent graduates*. In this paper, we will deal with the contents of the survey as much as needed to make the outcomes of the experiment sensible.

Formally, a random sample of  $n'=7,102$  graduates was drawn from the population of Padua University students graduated in 2015. Sample units were contacted by an email containing a link to an electronic questionnaire and  $n=3,628$  graduates (51.1% of the contacted ones) opened it. Respondents had to complete the questionnaire alone, through their own computer, in their own time. This sample size may support inference far better than the bottom limit stated in Amemiya (1981) of 30 sample units per experimental cell, a rule of thumb larger than analogous ones proposed in Pearmain et al (1991) and Lancsar and Louviere (2008). The design of the experiment will be described in detail in Section 2.

The conjoint choice scenario was designed as follows: the possible jobs about which graduates were asked to express their preferences have been defined by combining nine attributes that recur in job ads fostered by media. The attributes and their levels have been defined through topical research experience (Fabbris, 2012) and focus groups with academic experts. Pre-testing the topical questions and piloting of the basic questionnaire were carefully done both in paper and in electronic format<sup>1</sup>. So, with regard to survey aims, the selected attributes can be assumed to exhaust the salient beliefs of graduates about the choice of a job.

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<sup>1</sup> The risks related to the exclusion of relevant attributes are discussed, among the others, in Sanbonmatsu et al. (2003) and Islam et al. (2007).

Since nine attributes at a time are too fatiguing to manage for respondents<sup>2</sup>, the possible jobs were defined through random sampling of the attribute levels according to a fractional (factorial) experiment, a popular praxis in conjoint measurement<sup>3</sup> in particular for tasks designed for computer-assisted questionnaires. As a matter of fact, a full factorial design being unaffordable, we sampled the attribute levels and the possible jobs in a way that ensured the achievement of the statistical conclusions as if a full design was applied. Moreover, respondents are assumed familiar with the attributes. So, given the random selection of the jobs' descriptors, all respondents can be assumed to be equally informative of the experimental issues.

The rest of the paper is organised as follows: the main results of the experiment are described in Sections 3 and 4, in which both the quantity and quality of responses will be evaluated with respect to the experimental factors, the discussion and comparison of our outcomes with the literature are presented in Section 5 and the conclusion in Section 6.

## **2. THE EXPERIMENTAL DESIGN**

In the following we deal with methodological problems related to the plausibility, the efficiency and the effectiveness of preference elicitation through conjoint measurement. We conjectured different ways of realising a conjoint exercise and designed a full factorial experiment to ascertain which data collection modes may improve the research setting. The experiment was designed to test the following hypotheses:

1. *Is it worth 'warming up' respondents before a complex conjoint exercise and, if so, how should we?* Warming up respondents means announcing them that they should prepare themselves to face an uncommon task.
2. *In a conjoint-choice environment, is it more convenient pinpointing a job from a basket of job opportunities and then eliciting its most qualifying characteristic, or directly selecting from a given set of characteristics those that qualify a*

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<sup>2</sup> Scholars agree not to risk an information overload (Miller, 1956; Green and Srinivasan, 1978; Acito, 1979; Thomas, 1989). Malhotra et al. (1982) and Malhotra (1984) state, instead, that respondents are capable of processing ten attributes at a time without excessive strain and sustain that the more you interact with the interviewee and raise her interest the more positive are the effects on survey results.

<sup>3</sup> Louviere and Hensher (1983) is the seminal paper after which the preference experiments were incorporated into choice exercises. For a survey of the literature, see Johnson et al. (2013).

*preferred job?* In other words, if one wishes eliciting job preferences from a population, is it methodologically preferable selecting a job as described by its attributes or pinpointing the attributes that best describe respondents' preferences as regard jobs? Kuhfeld (2010a; 2010b) names 'purely generic study' the latter mode in which respondents evaluate just a bundle of attributes, as opposed to a 'brand choice study' in which the evaluated alternatives are, although hypothetical, conjoint units. Others (see the references quoted in Bettman et al., 1998) name the two strategies attribute-based and alternative-based, respectively.

2. *Which is the ideal number of alternatives to submit in a conjoint-choice exercise for the respondents to efficiently select their preferred jobs, and why?*

From now on, we will refer to the three experimental factors as 'respondent warm up', 'choice strategy', and 'choice set size', respectively.

Warm-up questions are supposed to be relevant when respondents need concentration to achieve the survey tasks, recall from memory and evaluate the alternatives, and assemble a likely answer. It is to be highlighted that most graduates at hand never worked and needed to guess what a job, presented in terms of few attributes, was on about before expressing their preferences. The literature (see Johnson and Orme, 1996; McCullough, 2002; Helm et al., 2011) states that response reliability improves after respondents have done some related tasks. In fact, the longer you dialogue with respondents, the sooner they might endorse research objectives, 'learn' meanings and spend time evaluating the options. So, if one wishes respondents to be aware since their first choice, a broad anticipation of contents is needed.

We defined four alternative questions for warming up respondents before the conjoint exercise: all questions started with a common sentence: '*We are going to ask you to evaluate some job opportunities you could be offered*'; the additional sentences that identify the four 'warming' formats were as follows:

1A) '*No warm up*', namely just a basic sentence was added to the above: '*Jobs will be described by some attributes, similar to job ads or to offers after a job interview: tenure, closeness to home, type of activity, working conditions, and possible rewards*'. This mode represents the null hypothesis.

1B) Warming up through the more favourable levels of each job attribute (side A of Table 1). The additional sentence was: '*Before you evaluate them, would you please state how much each of the following characteristics is important to you? [Very much, Fairly, Barely or Not at all]*'. Appointed respondents had to read all the 'positive' levels of the nine attributes.

1C) Warming up through the less favourable levels of the attributes (side B of Table 1). The additional sentence was: *'In order to let us know which aspects you put first while accepting a job offer, please, state if you would accept an offer of 100 euros on top of your salary provided the offered job had... [one answer per row, Yes/No]'*. Appointed respondents had to read all the supposed less favourable levels of the nine attributes.

1D) Warming up respondents with both sides of the nine attributes, favourable and unfavourable (both sides of Table 1). The final part of the question was *'Before you evaluate them, would you please specify the aspect that above all would convince you to accept a job offer and another one that would drive you to refuse it'* [*'Other aspect'* was also allowed]. To give an aware answer, the appointed respondents had to read all the levels of the nine attributes and pick up one favourable and one unfavourable.

**Table 1. Levels of the attributes adopted to qualify job opportunities**

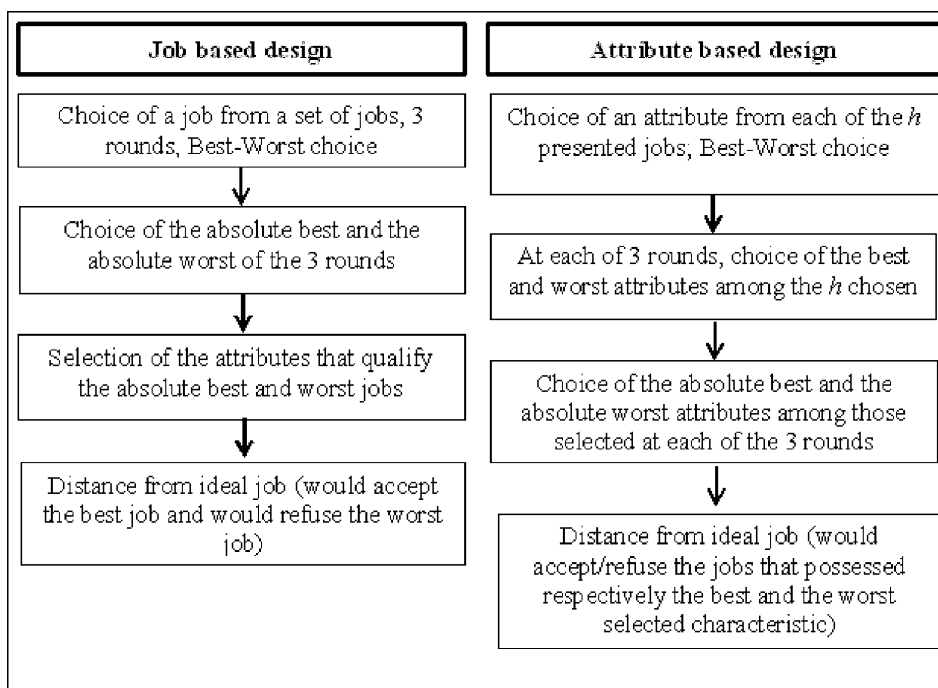
<b>A: More favourable levels</b>	<b>B: Less favourable levels</b>
1. Saturdays and evenings always free	1. Saturdays and evenings sometimes busy
2. Open-ended contract	2. Fixed-term contract
3. No lengthy business trip	3. Frequent and lengthy business trips
4. Close to home	4. Far from home
5. Job activities related to studies	5. Job activities unrelated to studies
6. Autonomous job activities	6. Many non-autonomous job activities
7. Intellectual tasks	7. Manual tasks
8. English can be useful at work	8. Necessary to learn well English
9. Informal work environment	9. Formal, detached work environment

Two choice detection strategies, articulated into various hierarchical steps, were designed and experienced. One was based on the selection of a job profile from a random basket of job opportunities, while the other was based on the repeated selection of an attribute-level from those that defined a job profile. Hence, the latter strategy views each job profile as a set from which attributes' levels are chosen (Marley et al., 2008). The sample size of the two strategies were respectively 5571 and 1531.

The job-based task consisted of a best-worst (BW) choice of a job opportunity among those offered (Louviere and Woodworth, 1990; Finn and Louviere, 1992; Marley et al., 2008; Marley and Pihlens, 2012; Burke et al., 2013). The choice of the best alternative, that is the more convenient job, was realised from a basket of opportunities shown on the screen, and the choice of the worst, say the less convenient job, followed from the same choice set. This procedure was repeated three times. The choice of the absolute best and the absolute worst jobs was devised in a fourth step, in which the three best choices and the three worst choices were submitted. Moreover, if a job was chosen as absolute best, the respondent had to

pinpoint the more convenient attribute among those that defined that job. In parallel, the more non-convenient attribute had to be selected among those that qualified the absolute worst job.

At the end of the procedure the respondent had to state if the job pinpointed as absolute best was close enough to her ideal job to accept it. Similarly, the respondent was asked to state if the option selected as absolute worst was far enough from ideal to refuse it. The job-based choice procedure is schematised in Figure 1, side A.



**Figure 1. Task procedure of the two experimental choice designs**

The choice sets for the attribute-based experiment appeared on the computer screen of respondents in the same way as the job-based one, but tasks required to respondents were very different. For the attribute-based, each respondent was asked to choose two attributes (one best and one worst) of each job belonging to a choice set. For instance, suppose the attribute-based procedure was applied to a choice set composed of four jobs qualified by three attributes. The respondent had to select two attributes (one best and one worst) from each of the three descriptors of each job opportunity and then choose the best of the four best attributes and, analogously, the worst of the four worst attributes within any choice set. This procedure had to be repeated three times with different choice sets and, finally, the absolute best of

the best attributes and the absolute worst of the worst attributes were chosen. Also in this case, the respondent was asked if her ideal job was well represented by the characteristic selected as ‘absolute’ best and if she would refuse a job having the characteristic selected as ‘absolute’ worst (see Figure 1, side B).

Finally, the experimental factor concerned with the size of the choice sets was articulated as follows.

- At each choice round, a fixed number,  $h$ , of jobs was exhibited to respondents; each job was defined by a fixed number,  $k$ , of attributes. The number of jobs in a task was either 2, 3, 4 or 6; the tasks were administered to respondents in a random fashion so to obtain three random subsamples of equal size.
- The number of attribute levels shown to each respondent at each of the three choice rounds was kept fixed at 12 ( $h*k = 12$ ). So, both  $h$  and  $k$  assume the values 2, 3, 4 and 6 in a reciprocal relation ( $h = 12 / k$ ). This way, the choice tasks are independent of the overall number of evaluated levels in the three rounds and even the ultimate choice among partial choices –performed over a constant ( $3*k$ ) number of attribute levels– does not depend on the number of attribute-levels shown to respondents.
- Alternatives were defined by sampling the attribute levels from the nine dichotomous job descriptors. The process through which the alternatives were created and then randomized defines a fractional factorial experiment fully independent of the subject dealt with in this paper. In fact, for the choice sets definition, jobs were created by random sampling of attribute-levels, sets were obtained randomly aggregating jobs and finally jobs were shown in a random order on the computer screen.

In the literature there is no definite agreement on the optimum number of alternatives in a choice set and on the number of attributes that best qualify an alternative, though both these numbers have to be low in practice because more complex tasks may decrease response quality and quantity<sup>4</sup>. In our case, all tasks,

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<sup>4</sup> Green and Srinivasan (1990), Pearmain et al (1991) and Bettman et al. (1998) suggest an upper limit of six or seven attributes. The upper limit should be even lower if some attributes are unfamiliar to or complex to figure out by respondents but could be larger in more favourable circumstances (Sawtooth Software Inc, 1993-2013). The larger the choice set and the number of attribute levels in a task, the larger the risk of superficial answers and of interrupting or deferring the interview (Tversky and Shafir, 1992; Steenkamp and Wittink, 1994; DeShazo and Fermo, 2002; Hensher, 2006). The limit has to be lower if respondents have problems of health or cognitive impairments or linguistic limitations. It is immediate also that the upper bound tends to be lower with people whose available time for responding is limited or the interview conditions are precarious. Moreover, a self-administered questionnaire might have an upper bound lower than an interviewer-administered data collection mode.

composed through random sampling, involve a fixed number of attribute-levels, so it can be assumed that all respondents process an equivalent quantity of information. Hence, any difference among the four experimental options may depend on how levels were organised into the choice set. The purpose of this experiment is to evaluate if there is a set size, among those at hand, that performs better than the others.

Our experiment was designed so that respondents' behaviour was independent of the number of evaluated levels whatever the choice strategy and the choice set size. The presentation sequence of job opportunities, though randomly generated and presented, could be prone to positional response errors with regard to individual responses<sup>5</sup>. Besides, the presentation order effect vanishes in aggregate estimates because jobs were listed in a random fashion and then possible (individual) order effects cancelled out on average.

Thanks to the large sample size, the 'respondent warm up' and the 'choice set size' experiments were nested inside the two choice strategies before contacting the sample units, so to be able to infer also about possible cross-effects of the experimental modes.

Through our experiment, we aimed to ascertain if there are factors, or combination of factors that enhance the respondent attitude to collaborate and, on the contrary, if there are factors that inhibit people's willingness to collaborate. So, the completion rate of questionnaires is a main indicator of the effects of the three experimental factors. It is well known that dropout rates reflect the intrinsic difficulty of the task required to respondents: Shugan (1980) and Swait and Adamowicz (2001) theorised that thinking is a cost of collaboration in a CBC study.

Time taken to complete a self-administered questionnaire is another indicator of response difficulty (Johnson and Orme, 1996; Chrzan and Patterson, 2006). We will use it to highlight the differential response fatigue of the data collection procedures, even though the choice strategies differ in number of questions and a broader view has to be taken at this proposal.

The performance indicators will be:

- 'questionnaire dropout' (variable *YI*: 0=collaboration; 1=definitive dropout) from the initial sample,

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<sup>5</sup> Well known order effects are those related to 'primacy' and 'last position' in a long list. Both effects may bias estimates: for complex tasks, primacy may cause an abnormal over-choice and sometimes also units in last position may catalyse higher frequencies than the intermediate ones (Zwerina & Huber, 1997; Huber, 1998; Karniouchina et al., 2007; Day et al., 2012). Positional effects could affect both the choice of job opportunities and the choice of attribute levels within jobs (Zwerina et al., 2012).



- ‘response break off’ (variable ‘Y2: 0=completion; 1=break off),
- ‘proportion of valid responses’ after standardisation (Y3) on a quantitative scale,
- ‘completion time’ (Y4) on a quantitative scale,
- ‘positive attitudes towards the filled in questionnaire’ that involved four variables on a 10-point interval scale (Y5: ‘interesting’; Y6: ‘clear’; Y7: ‘easy to answer’; Y8: ‘annoying or stressing’), and
- ‘distance from the ideal job’ (Y9), a dichotomous variable computed with the following levels: 1 (chosen job is close to ideal) and 0 (job far from ideal).

The latter indicator reveals which choice procedure more than others detected if the respondent’s preferred job was close to ideal. This purpose is relevant for the analysis of preferences/utilities because it evokes the concept of ‘willingness to accept’ a job (see also Diamond and Hausman, 1994; McFadden, 1994; McCullough, 2002). For our aims, the closeness between selected and ideal jobs is an indicator of design convenience. As a matter of fact, designs that drive the respondents’ choices closer to her ideal position can be considered more appropriate than others.

Finally, we are interested in detecting if one or more experimental modes biased the obtained responses. Since it is not possible to validate responses with ‘true’ data, we will infer about response quality by evaluating the consistency of the collected data through the experimental modes (see also Elrod, 2001; Swait & Adamowicz, 2001; Bech et al., 2007).

### **3. RESULTS OF THE EXPERIMENTS**

The performance indicators described in Section 2 are now analysed in relation to each experimental factor. The indicators are described in Section 3.1 and the analysis of the experimental performances are described in Sections 3.2 through 3.4 as for the warm up, the choice strategy and the choice set size, respectively.

#### **3.1 STUDY OF PERFORMANCE INDICATORS**

The indicators of the effects of the three experiments are presented in Tables 2 to 9. It can be immediately perceived that experimental modes do not influence notably the respondents’ participation at the survey. The largest range of the break off rate as caused by the experimental modes is lower than 3.5% and the median times for questionnaire completion differ to each other by less than one and a half minute. The main reason is that the overall efficiency of the questionnaire, given that more than 90% of respondents completed the questionnaire once they open it, leaved narrow room for improvement. So, even small improvements in participation induced by a data collection mode should be appraised.

The distribution of time taken to fill in the questionnaire is presented in Figure 2. Time can be considered the mixture of two right tailed distributions, one, smaller, with a mode at zero and the other with a mode close to the median. The former one is the distribution of graduates who open the electronic questionnaire and close it before going to the second page. These people do not go through the conjoint exercise. The latter distribution is that of respondents who close with a certain time variability the questionnaire. Some of them completed the questionnaire in more than one occasion and this lengthened the overall time. For this reason we will use the median, instead of the mean time to evaluate the differences between experimental modes.

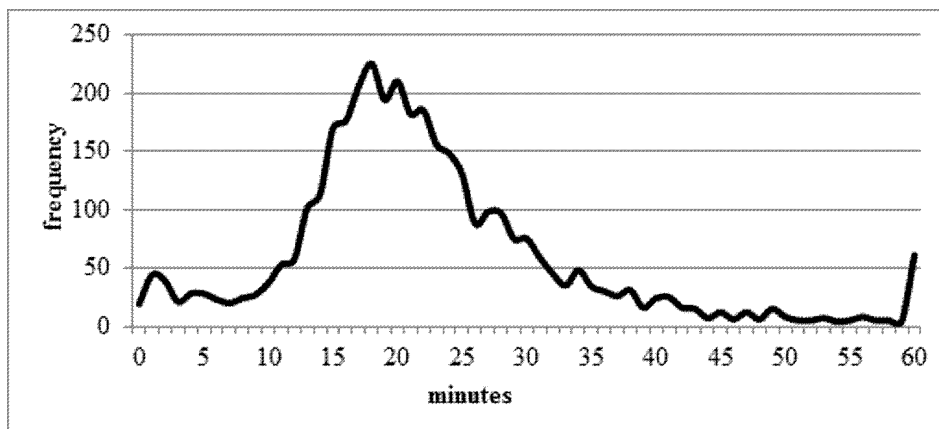


Figure 2. Time taken by respondents to complete the questionnaire (n=3232)

The differences are larger if the perception of questionnaire quality is considered: differences between perceived clarity or easiness can amount to 7 or 8%. These indicators will be used to corroborate the experimental results assuming the respondents' viewpoints.

It is to be highlighted that jobs selected at the end of a job-based choice procedure are close to ideal in more than 90% of cases. Besides, no experimental mode, nor a combination of experimental modes has led the choice of a job close to ideal in less than 83% of cases (Miari, 2015).

Another general consideration stems from our analysis: no experimental mode affected the chance of opening the electronic questionnaire. This is rather obvious because graduates could not know about the experiment before opening the questionnaire, nevertheless it is comforting that the data showed what expected.

### 3.2 WARM UP OUTCOMES

We analysed the relationships between the warm up modes and the outcome indicators (Table 2) and carried out a series of multivariate regression analyses to explain the break off rate (Table 3), the proportion of valid responses (Table 4), the questionnaire completion rate (Table 5), the respondents' perception of questionnaire quality (Table 6) and the closeness between the estimated job preferences and the ideal job (Table 7) using the experimental modes as predictors. The analyses reveal that warm up questions are somewhat relevant to respondents, but the way people are warmed up may originate differently oriented reactions.

- Positively-oriented questions favoured a larger response rate than the neutral mode, whatever the choice strategy and even within the respondents' groups with higher propensity to respond. In fact, as presented in Table 4, if the choice questions were anticipated by a simple and positively-oriented question, the mean number of obtained responses was significantly higher than the neutral mode. This happened both in case the regression model involved just the experimental variables and when individual graduates' characteristics were allowed to enter the model. These characteristics are: the degree major, with engineers giving less responses than graduates of other disciplines, the degree level, with respondents with a Master degree having a higher propensity to respond than Bachelors', and graduates who did not work at graduation being more keen to collaborate to the survey. The relevance of the positive orientation as a warming mode can be measured by the high rate of explained deviance, which is 3.1% of the total deviance.
- The effect of a doubly-oriented question as a warm up device is totally different. All the computed indicators were not significant or showed a negative, significant hint that respondents perceived the question as stressing, employed significantly more time to complete the questionnaire and chose a job that was far from ideal.
- The null mode, the one that led respondents straight to the choice questions, showed worse returns in terms of response rate but the best evaluation in terms of clarity, ease of responding and low stress and also induced respondents to choose jobs closer to ideal than the other options.
- The only irrelevant mode for warming up respondents was the question based on unfavourable job attributes, which showed quantitative returns and levels of favour from respondents similar to the no-warm mode. It is to be reminded, though, that this question was designed in an uncommon way: respondents have been asked to evaluate attributes one by one stating if they would accept a job with a possibly-negative attribute whether they were offered 100 euro on top of their salary. So, we are not allowed to state if the lower involvement of graduates

with such a warm up strategy depended on the negativity of the attribute-levels or on the bewilderment caused by a question eventually perceived as odd by graduates.

**Table 2. Indicators of experimental effects of warming-up respondents**

Indicator	Warm-up modes				Significance
	None	Positive	Negative	Both	
1. Questionnaire dropout rate (a)	49.8	51.3	51.6	51.7	
2. Break off rate (b)	11.5	10.4	11.2	9.4	
3. Proportion valid responses (b)	91.3	92.8	92.2	92.7	
4. Median completion time (b)	19.2	20.2	19.9	20.8	*
5. % interesting ©	55.9	55.7	52.9	55.4	
6. % clear ©	71.0	69.6	68.8	69.0	
7. % easy to answer ©	82.0	80.9	81.0	80.2	
8. % annoying/stressing©	27.7	31.6	30.5	33.0	
9. % choice close to ideal (d)	90.6	90.0	89.0	87.3	

Significance levels: \*: <5%; \*\*: <1%; \*\*\*: <1‰; Sample sizes: a: 7102; b: 3628; c=3174; d=3332

**Table 3. Logistic (stepwise) regression of response break off (n=3,628)**

Parameter	Only experimental variables			Experimental variables and respondent's attributes		
	Estimate	s.e.	Significance	Estimate	s.e.	Significance
Intercept	-1.887	0.108	***	-2.189	0.133	***
Choice set size: 3 vs. 2	-0.310	0.153	*	-0.335	0.173	
4 vs. 2	-0.348	0.152	*	-0.272	0.169	
6 vs. 2	-0.161	0.150		-0.092	0.167	
Master degree vs. Bach	=	=	=	-0.500	0.138	***
Worked at graduation	=	=	=	0.579	0.122	***
	Pseudo R <sup>2</sup> = 0.0018; Rescaled R <sup>2</sup> = 0.0035; AIC=2503.4; BIC=2527.8			Pseudo R <sup>2</sup> = 0.011; Rescaled R <sup>2</sup> = 0.025; AIC=2108.7; BIC=2145.7		

Significance levels: \*: <5%; \*\*: <1%; \*\*\*: <1‰;

**Table 4. OLS (stepwise) regression of proportion of valid responses (n=3,628)**

Parameter	Only experimental variables			Experimental variables and respondent's attributes		
	Estimate	s.e.	Significance	Estimate	s.e.	Significance
Intercept	4.225	0.077	***	3.886	0.113	***
Warm up: favourable	0.296	0.105	***	0.306	0.105	***
unfavourable	0.078	0.106		0.090	0.106	
both fav. & unf.	0.150	0.106		0.150	0.105	
Choice strategy: attribute-based	-0.952	0.091	***	-0.966	0.092	***
Science vs. Engineering	=	=	=	0.393	0.163	*
Life sciences vs. Engin	=	=	=	0.413	0.110	***
Social sciences vs. Engin	=	=	=	0.337	0.109	***
Humanities vs. Engin	=	=	=	0.365	0.127	***
Master degree vs. Bach	=	=	=	0.262	0.080	***
Worker at graduation	=	=	=	-0.190	0.084	*
	R <sup>2</sup> = 0.0325; Adjusted R <sup>2</sup> = 0.0314; AIC=8980.0; BIC=5499.0			R <sup>2</sup> = 0.0408; Adjusted R <sup>2</sup> = 0.0381; AIC=8961.9; BIC=5481.0		

Significance levels: \*: <5%; \*\*: <1%; \*\*\*: <1‰;

**Table 5. OLS (stepwise) regression of completion time (n=3,628)**

Parameter	Only experimental variables			Experimental variables and respondent's attributes		
	Estimate	s.e.	Signific.	Estimate	s.e.	Signific.
Intercept	20.177	0.509	***	21.747	0.541	***
Warm up: favourable levels	0.830	0.508		0.776	0.496	
unfavourable levels	0.381	0.512		0.339	0.500	
both favourable & unfav	1.721	0.512	***	1.708	0.500	***
Choice set size: 3 vs. 2	1.297	0.531	*	1.140	0.521	*
4 vs. 2	1.061	0.526	*	0.632	0.517	
6 vs. 2	0.806	0.537		0.514	0.526	
Male vs. Female	=	=	=	-1.206	0.364	***
Grade: $\geq 100/110$ vs. $\leq 87$	=	=	=	-1.149	0.376	***
88-99 vs. $\leq 87$	=	=	=	21.747	0.541	***
	R <sup>2</sup> = 0.0052; Adjusted R <sup>2</sup> = 0.0035; AIC=20885; BIC=17267			R <sup>2</sup> = 0.0112; Adjusted R <sup>2</sup> = 0.0090; AIC=20189; BIC=16649		

Significance levels: \* : &lt;5%; \*\* : &lt;1%; \*\*\* : &lt;1%

**Table 6. OLS (stepwise) regression of interest, clarity, ease and anxiety from questionnaire as perceived by respondents (n=3,174; both experimental and respondents' characteristics are allowed in the models)**

	<i>Interest</i>	<i>Clarity</i>	<i>Ease</i>	<i>Anxiety</i>
Intercept	5.472***	6.303***	7.435***	3.912***
Warm up: favourable levels				0.248
unfavourable levels				0.067
both favourable & unfavourable				0.411**
Choice strategy: attribute-based	-0.238*	-0.372***	-0.369***	
Science vs. Engineering		0.344*	0.168	-0.001
Life sciences vs. Engineering		0.298*	0.140	-0.190
Social sciences vs. Engineering		0.238*	0.237*	-0.444**
Humanities vs. Engineering		0.374**	0.386**	-0.214
Grade: $\geq 100 / 110$ vs. $\leq 87$			-0.365*	0.520**
88-99 / 110 vs. $\leq 87$			-0.409*	0.265
Master degree vs. Bachelor				-0.266**
Worker at graduation vs. Not working				-0.295**
R <sup>2</sup> (just experimental modes) =	0.0014	0.0045	0.0053	0.0036
R <sup>2</sup> (experimental + personal variables) =	=	0.0075	0.0097	0.0152

Significance levels: \* : &lt;5%; \*\* : &lt;1%; \*\*\* : &lt;1%

**Table 7. Logistic (stepwise) regression of close-to-ideal choice using experimental modes as predictors<sup>6</sup> (n=3332)**

	Estimate	s.e.	Significance
Intercept	1.991	0.153	***
Warm up: favourable attribute-levels	-0.052	0.167	
unfavourable attribute-levels	-0.206	0.165	
both favourable & unfavourable	-0.358	0.160	**
Choice strategy: attribute-based	-0.821	0.125	***
Choice set size: 3 vs. 2	0.648	0.160	***
4 vs. 2	0.590	0.156	***
6 vs. 2	0.730	0.165	***
	Pseudo R <sup>2</sup> = 0.0187; Rescaled R <sup>2</sup> = 0.0377; AIC=2230.8; BIC=2279.7		

Significance levels: \* : &lt;5%; \*\* : &lt;1%; \*\*\* : &lt;1%

<sup>6</sup> As for the other performance indicators, we allowed for the respondents' attributes to enter the model, but no attribute resulted significant.

### 3.3 CHOICE STRATEGY OUTCOMES

Almost all the performance indicators correlate with the adopted choice strategy. The job-based strategy comes out neatly as the best strategy, as opposed to the attribute-based one: the latter strategy correlates to larger probabilities of breaking off questionnaires, though this difference is not statistically significant.

Moreover, the job-based procedure gave a higher proportion of jobs, chosen by graduates, close to ideal than the attribute-based one and respondents appreciated the former way of putting questions for its clarity, ease to respond and lower annoyance than the latter.

At the end, the distance from ideal is just 9.1% in questionnaires adopting the job-based strategy and 17% in the case in which questioning was based just on attributes (Table 8). In other words, out of 100 people responding to questionnaires, almost 91 stated that the job selected through the job-based procedure mirrored the respondent's ideal job, whilst this number was just 83 if an attribute-based procedure was adopted. The gap between the two strategies is significant also as indicator of the direction to undertake if one's strategic purpose is to design a method to elicit what respondents' have in mind, they may or may not know it beforehand<sup>7</sup>.

This approach is consistent with the principle that preferences for complex options are often devised, not merely revealed, in answering contingent questions even if respondents do have firm value systems (Bettman et al., 1998). This is particularly true for comparative choices. With an appealing image by Gregory et al. (1993), it may be stated that respondent's choices are constructed on the spot, rather than uncovered as if they were hidden in the memory. Moreover, the target of defining a job close to ideal was achieved with the perception of a lower burden put on respondents. The job-based strategy was deemed by graduates as significantly clearer (7.3% more) and easier to fill (again 7.3% more) than the competing strategy, without requiring additional time in questionnaire filling. *Ceteris paribus*, also the interest for the job-based questionnaire differs mildly but significantly from the other strategy.

A significant difference between the two strategies was also ascertained as regards the rate of induced stress: that of the attribute-based strategy is higher than the job-based one of about 5 percentage points (34.8% versus 29.7%, see Table 8). This difference vanishes if the both-positive-and-negative question for warming up

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<sup>7</sup> The reader interested on consumers' choice processes can read, among the others, Bettman et al. (1998).

respondents and personal characteristics of graduates (engineering as disciplinary field, low degree mark, possession of a Bachelor degree, and working at graduation) are considered as additional explanatory variables in the model. This means that questioning devices perceived as stretches by respondents may cumulate their effects during the response process and progressively irritate respondents. As highlighted by the much larger level of R-squared induced by respondents' individual characteristics, the stress cumulated during the filling of the questionnaire seems to be much more affected by question content than by the experimental modes. In fact, even the stress rate of the job-based strategy is of the order of a non-ignorable 30%, which may depend more on the general questioning style than on the choice exercise *per se*. Definitely, the suggested job-based strategy may be considered an encouraging starting point for questionnaire designers.

**Table 8. Indicators of experimental effects of choice strategy**

Indicator	Choice design		Significance
	Job-based	Attribute-based	
1. Questionnaire dropout rate (a)	51.5	49.5	
2. Break off rate (a)	10.8	9.8	
3. Proportion valid responses (b)	92.4	91.9	
4. Median completion time (b)	19.8	21.0	
5. % interesting ©	55.5	53.2	
6. % clear ©	71.1	63.8	***
7. % easy to answer ©	82.5	75.2	***
8. % annoying or stressing ©	29.7	34.8	**
9. % choice close to ideal (d)	90.9	83.0	***

Significance levels: \*: <5%; \*\*: <1%; \*\*\*: <1‰; Sample sizes: a: 7102; b: 3628; c=3174; d=3332

### 3.4 CHOICE SET SIZE

The results from the experiment on the optimal choice set size are described in Table 9 and, as before, are summarised in the regression models presented in Tables 3 through 7. If we articulate the results' presentation according to response rate, perceived quality, and proximity between chosen and ideal job, we can state that:

- The choice set sizes that give significantly lower proportions of break-off rates and slightly more responses in higher median completion times are the 3-job and the 4-job sets (Tables 3, 4 and 5). These effects tend to vanish, though, if the characteristics of respondents are introduced into the model. In fact, the insertion of two dummy variables that identify students working before graduation and graduates possessing a Master degree neutralise partially or fully the highlighted effects on the break off rate. Moreover, the insertion of another dummy representing males neutralises the effects of the choice set sizes upon

completion time. The pseudo R-square is much larger if the individual characteristics are present in the model than if just this experimental variable is present. Thus, individual variables are more relevant as indicators of outcome than the experimental ones and, it is to be remembered that in our analyses, the outcomes of the experimental factors must be analysed alone, without their possible interactions with the individual variables.

- The questionnaire quality perceived by respondents is not influenced by differences in the choice set size, at least as far as the sizes experienced in our exercise are concerned (Tables 6 and 9).
- Closeness to ideal is lower if the size of choice sets is two. The distance from ideal is much higher than the other evaluated options. This suggests that a best-worst choice is not suitable if respondents evaluated just two job profiles because the random draw of jobs could present a respondent with both good jobs or both low-profile jobs and she might be embarrassed while forced to confer a negative meaning to a good job or a positive meaning to a low-profile job, respectively. Moreover, in two-job choice sets, jobs were described by six attributes and one may have difficulties in effectively comparing job profiles described by so many attributes at a time.
- Choice sets of size six can give choices close to ideal in 91.3% of cases, the highest proportion, even though they are not considered clear and easy as the other experimental options, in particular the size=3. In fact, the number of descriptors being just two per job, it is easier for a respondent to match the attributes of the offered jobs with those she mostly esteems.

**Table 9. Indicators of experimental effects of choice set size**

Indicator	Number of job opportunities in a choice set ( <i>k</i> )				Significance
	2	3	4	6	
1. Questionnaire dropout rate(a)	49.9	52.4	50.5	51.5	
2. Break off rate (b)	12.5	9.4	9.7	11.4	
3. Proportion valid responses (b)	92.1	92.4	93.0	91.5	
4. Median completion time (b)	19.3	20.7	20.1	19.7	
5. % interesting ©	55.9	54.7	54.1	55.5	
6. % clear ©	69.5	71.7	69.1	67.9	
7. % easy to answer ©	82.3	81.8	80.7	79.4	
8. % annoying or stressing ©	31.1	32.6	28.6	30.9	
9. % choice close to ideal (d)	84.8	90.3	89.5	91.3	***

Significance levels: \*: <5%; \*\*: <1%; \*\*\*: <1‰; Sample sizes: a: 7102; b: 3628; c=3174; d=3332



### 3.5 INTERACTION BETWEEN EXPERIMENTAL MODES

We checked the significance of the interactions between two couples of experimental factors: (i) choice strategy and choice set size, and (ii) choice strategy and warm up device. The data were analysed through logistic regression whose results are summarised in Tables 10 and 11.

**Table 10. Logistic regression analysis of response break off caused by the interactions between choice strategy and choice-set size and stepwise analysis with experimental and individual explanatory variables (n=3,628)**

	Experimental factors		Experimental factors and respondents' characteristics	
	Estimate	Significance	Estimate	Significance
Intercept	-1.876	***	-2.180	***
Job-based & choice set=2	0		0	
Job-based & choice set=3	-0.276		-0.257	
Job-based & choice set=4	-0.330	*	-0.259	
Job-based & choice set=6	-0.184		-0.152	
Attribute-based & choice set=2	-0.117		-0.078	
Attribute-based & choice set=3	-0.475		-0.690	*
Attribute-based & choice set=4	-0.443		-0.336	
Attribute-based & choice set=6	-0.127		0.083	
Master's degree vs. Bachelor	=	=	-0.496	***
Working at graduation vs. Not work.	=	=	0.575	***
	Pseudo R <sup>2</sup> = 0.0020; Rescaled R <sup>2</sup> = 0.0041; AIC=2510.1; BIC=2559.6		Pseudo R <sup>2</sup> = 0.0119; Rescaled R <sup>2</sup> = 0.0262; AIC=2113.9; BIC=2175.6	

Significance levels: \*: <5%; \*\*: <1%; \*\*\*: <1‰

**Table 11. Logistic regression analysis of response break off caused by the interaction between choice strategy and warm up mode and stepwise analysis with experimental and individual explanatory variables (n=3,628)**

	Experimental factors		Experimental factors and respondents' characteristics	
	Estimate	Significance	Estimate	Significance
Intercept	-1.952	***	-2.171	***
Job-based & warm up=No warm up	0		0	
Job-based & warm up=favourable	-0.222		-0.315	
Job-based & warm up=unfavourable	-0.049		-0.111	
Job-based & warm up=both	-0.222		-0.291	
Attribute-based & No warm up	-0.234		-0.297	
Attribute-based & warm up=favour.	-0.055		-0.022	
Attribute-based & warm up=unfavour.	-0.226		-0.200	
Attribute-based & warm up=both	-0.638		-0.837	*
Master's degree vs. Bachelor	=	=	-0.499	***
Working at graduation vs. Not work.	=	=	0.568	***
	Pseudo R <sup>2</sup> = 0.0018; Rescaled R <sup>2</sup> = 0.0037; AIC=2510.8; BIC=2560.4		Pseudo R <sup>2</sup> = 0.0121; Rescaled R <sup>2</sup> = 0.0267; AIC=2113.1; BIC=2174.8	

Significance levels: \*: <5%; \*\*: <1%; \*\*\*: <1‰

The only interaction that positively affected the questionnaire completion rate was that between a job-based choice strategy and a set size of four. Let us remind that, considering only the main effects, three was the significant set size.

If we allow graduates' characteristics to enter the model as explanatory variables, the four-job set size is no longer significant whilst the interaction between a three-job choice and the attribute-based strategy becomes significant together with the two dummy variables representing graduates not working at graduation, and possessing a Master degree. The two individual variables represent again particular groups of graduates, since graduates working at graduation already gained a job and those possessing a Bachelor degree might perceive themselves as a lower-profile category among the higher-educated ones. This implies that questions were basically designed to represent the conditions of unemployed, Master-possessing graduates.

Even though no interaction between the choice strategy and the warming up factor was significant, the individual variables that characterise graduates who possess a Bachelor degree or started working before graduation influenced the break-off rate. The insertion of these two dummies made it irrelevant, as a factor of break-off reduction, the administration of the warm-up question with both favourable and unfavourable levels in conjunction with the attribute-based strategy. This rather strange result could stem from the absolutely deleterious effect of these individual variables on the response rate.

#### **4. DID THE EXPERIMENTS INFLUENCE THE OBTAINED RESPONSES?**

In order to detect a possible influence of the experiment on data collection modes we estimated a conditional logistic regression model on final choices of the best and worst attributes (McFadden 1974; Manski and McFadden, 1981; Louviere and Woodworth, 1983). With reference to a respondent, the job attribute chosen as best was indexed as 1, that chosen as worst was indexed as -1 and non-choices were indexed as 0. The scores of the first preference factor were then linearly regressed on the experimental modes as explanatory variables. The null hypothesis was that the experimental modes did not influence the obtained responses. We did not include individual characteristics not to confound the possible effects on the choice process deriving from the experiments. The results of the multinomial logistic regression analysis are presented in Table 12 and those of the linear regression analysis in Table 13.

**Table 12. Multinomial logistic regression analysis of best-worst choices according to job attributes (n=3232; maximum likelihood estimation;  $R^2 = 0.174$ ; Wald test = 3280 on 18 df)**

Parameter	Estimate
Saturdays and evenings always free	0.164
Saturdays and evenings sometimes busy	-0.696***
Open-ended contract	1.852***
Fixed-term contract	-1.135***
No lengthy business trip	-0.073
Frequent and lengthy business trips	-0.906***
Close to home	0.512***
Far from home	-0.933***
Job activities related to studies	2.636***
Job activities unrelated to studies	-2.554***
Autonomous job activities	0.917***
Many non-autonomous job activities	-1.375***
Intellectual tasks	0.778***
Manual tasks	-0.272**
English can be useful at work	-0.109
Necessary to learn well English	-0.419***
Informal work environment	0.645***
Formal, detached work environment	-0.677***

Significance levels: \*: <5%; \*\*: <1%; \*\*\*: <1‰

**Table 13. Linear regression analysis of the preference factor according to data collection modes, based on all units and after trimming 5% tails**

Parameter	All units	5% trimmed
Intercept	2.825***	2.919***
Warm up: favourable attribute-levels	0.017	0.071
unfavourable attribute-levels	-0.042	-0.055
both favourable & unfavourable	-0.015	-0.005
Choice strategy: attribute-based	0.532***	0.550***
Choice set size: 3	-0.108	-0.187*
4	-0.003	-0.063
6	-0.013	-0.044
	(n=3338; $R^2 = 0.017$ ; F-statistic = 8.39 on 7 and 3330 df)	(n=3284; $R^2 = 0.021$ ; F-statistic = 9.98 on 7 and 3276 df)

Significance levels: \*: <5%; \*\*: <1%; \*\*\*: <1‰

The analysis highlights what follows.

- a) The warm-up experiment did not show any statistical effect on the job choices expressed by graduates. This means that we can warm up respondents without biasing preference data.

- b) The choice strategy influenced the responses in a significant way. The choices of respondents obtained with the attribute-based strategy turned out to be more positively oriented than those obtained with the job-based strategy. In other words, while selecting the best or worst features of a job, respondents experimentally assigned to the attribute-based strategy tended to pinpoint the levels that were most often chosen by the whole sample of respondents. This tendency may mean that respondents arrived at the final choice of attributes with a lower level of attention, reduced the variability of their choices, and were less oriented to identify their final choice with her ideal job. Conversely, the strategy of choosing first a job and then its qualifying attributes doubled the respondent's reflection and induced more heterogeneity on the attributes' final choices.
- c) As far as the set size is concerned, only job sets of size three showed a 5% significance. These results are in harmony with those related to choice strategy: at a given choice stage, a short list of attribute-levels, limiting the choice possibilities, may induce individuals to respond, erroneously, in conformity with the majority of respondents. We estimated another model to check whether the choice strategy interacted with the size of the set exhibited to respondents, but no interaction showed significant effects and even the mild effect of size three lost significance. Hence, we are allowed to conclude that only the choice strategy did significantly influence the research contents.

## **5. DISCUSSION**

The results of the experimented factors related to warming up respondents before a conjoint exercise and to the number of jobs to be included in a choice set can be valued within the general theory of cognitive simplicity, that is, in order to survey people, communication has to be as simple as possible. Indeed, our experiments showed that warming up respondents gives in general better outcomes if questions are simply and positively worded. Helm et al. (2011) arrived at similar conclusions: the best way to warm up respondents is to supply information consisting of attributes that are as natural as possible.

Our analyses ascertained that graduates who started working before graduation and those possessing only a Bachelor degree are much less favourable to respond to questions grounded on the hypothesis that respondents are looking for an afresh job. The case of Bachelors is consistent with those in the literature (Gruca, 1989): they may have perceived questions as difficult to process since master-oriented.

As for students working at graduation, we could conjecture that the choice process was faced by people who knew too much of the topical matter, – having

already gone through the recruitment process before graduation – and may have been annoyed by questionnaires because they entered jobs less qualified than those thought for graduates in the experiment.

Generally speaking, all graduates whose relationships with work and education are peculiar may perceive both the survey *per se* and the work-related questions in a more arguable manner than those who never worked<sup>8</sup>.

As concerns the warming up devices, the experiment showed that a simple question using just positively oriented attribute-levels may give more and better answers, as opposed to no-warming or complex warming-strategies.

We evaluated the effect of the presentation of choice sets of 2, 3, 4 and 6 jobs opportunities, each job being described by 6, 4, 3 and 2 attribute levels, respectively. We showed that a number of three jobs described by four attributes gave better outcomes in terms of response rate and respondents' perceived suitability to represent their job preferences. In addition, the offer of two jobs at a time described by six attributes was deemed as inappropriate, determining a proportion of job choices close to ideal much lower than all the other options. Instead, the choice among six jobs described by just two attributes made it larger the probability that the respondent's final choice of a job was close to ideal. Though, the choice among six jobs was not considered easy to answer by respondents and induced many of them not to complete the questionnaire.

De Bekker-Gross et al. (2015), reviewing 69 comparable references on healthcare related CBC studies in 2012, ascertained that most common studies had 4 to 6 attributes and 9 to 16 choice sets per respondent. It is worth reminding that in our experiment the number of choice sets presented to each respondent spanned from 6 to 18 (i.e. three times the number of experimented choice set sizes in each single task). We highlighted that the solution with nine choice sets, namely a choice set of three jobs per task, may be optimal, a value close to the lowest extreme of the interval defined by the quoted authors.

The experiment on the more suitable choice strategy compared an alternative-based choice procedure with an attribute-based one. We showed that:

- a) For both the experimented strategies, the best and the worst job characteristics were chosen at the end of a hierarchical process that added information at each

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<sup>8</sup> People who possess a lower 'ability to choose' (Amaya-Amaya et al., 2004; Shugan, 1980; Swait and Adamovicz (2001) may adopt simplifying or compensatory strategies as choice complexity increases, or they may defer or avoid choices, or choose to maintain the status quo as complexity of the task required to respondents in CBC experiments (number of alternatives, length of task, processing capabilities implied by task, time pressure, correlation between attributes) increases. They might also do more mistakes in particularly complex situations.

step and allowed us to testify that the expressed choices can be considered as highly rational for graduates.

- b) At the end of each choice procedure, the job-based strategy works better in defining a job close to ideal since it induced respondents to (unconsciously) apply, at each evaluation step, a compensatory strategy, holistically evaluating the exhibited job opportunities. Namely, respondents appraise each job in a way that negative attribute-levels may be partially or fully compensated by those perceived as positive. This principle does not apply to the attribute-based strategy because in this case the choice is analytic rather than holistic, meaning that the attribute-level chosen as best at a given choice step is the best among those administered and, analogously, the one chosen as worst is the worst at the same step.
- c) Respondents showed to prefer the procedure consisting of choosing a job from a set and then defining the reasons of that choice, instead of the strategy of selecting the attribute levels that define a preferable job by identifying the features of good jobs.

The job-based strategy seems preferable in CBC studies in all cases when a compensatory choice process is expected, in particular when the displayed attributes represent the alternatives in an impressionistic way and the researcher wishes that choices incorporate the randomness implied by this approximation (Clark and Toner, 1997). That is, nearly always.

The response effect of the two strategies was compared from a psychological viewpoint<sup>9</sup>. Some scholars (Tversky, 1972; Bettman et al., 2013) stated that attribute-based processing is often easier than that based on alternatives because the former strategy is non-compensatory and assumes that respondents are able just to evaluate each possible attribute level, whilst the latter is compensatory and assumes that respondents are able to assign a subjective value to each possible alternative.

The way people behave while collaborating to a choice exercise depends also on data collection design and the local environment. In other words, a choice is a matter of bounded rationality (Simon, 1955; Timmermans, 1993; Bettman et al., 2013), since it is the effect of a rational process conditional to the measurement setting. In fact, part of the literature stemming from Simon's concept of bounded rationality suggests that increasing the size of the exhibited choice set may alter the

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<sup>9</sup> Also the experiences of rating-based versus choice-based full profile conjoint models showed analogous results (see, among the others, Elrod et al., 1992; Tversky et al., 1990; Adamovicz et al., 1998; Boyle et al., 2001; Siikamäki and Layton, 2008).

choice strategy of respondents, in particular they may take shortcuts such as using non-compensatory strategies that eliminate peculiar alternatives or choosing among fewer relevant alternatives.

Other scholars (Hanley et al., 2001, 2002) suggest instead that if respondents are faced with a hierarchy of information request the estimated models can improve<sup>10</sup>. Others (Johnson, 1988; Louviere and Timmermans, 1990; Oppenwal et al., 1994; Oppenwal and Vriens, 2000; Molin and Timmermans, 2009) highlighted that respondents should be helped at the initial steps of the process to classify job attributes in few perceptual dimensions – called ‘decision construct’ or ‘choice construct’ – since, through this classification, they achieve self-consciousness of what the questionnaire is on about. This way, the respondents’ final judgement can be better informed and better integrated into a consistent information frame.

What stemmed from our experiment is that the more complex choice process, involving first the choice of a job and then that of an attribute-level that qualifies the chosen job, was not only perceived by graduates as a more natural way of simulating a bargaining process similar to those in the job market, but also drew their choices close to the unknown ideal job, even though just a small sample of possible jobs was exhibited to respondents during their individual choice process<sup>11</sup>.

It is not to be excluded that the simulation of offering and choosing job attributes made some graduates more aware of the parameters that could be used in real situations for accepting or refusing jobs. This type of learning is probably the reason why the respondents reacted better with the more complex strategy, instead of the other that involved less cognitive burden but also a lower cognitive achievement. This hypothesis implies that also the emotional involvement of respondents plays a major role in determining quantity and quality of responses in choice processes.

A possible limitation of our outcomes may be the type of surveyed population, which could be considered particularly educated in filling questionnaires and capable of comprehending the essential meanings with a lower number of questions. Our outcomes may also depend on the best-worst technique as choice tool for our

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<sup>10</sup> The complexity of the data collection system for CBC purposes, once a threaten to estimation, is no longer a methodological problem (Kamakura, 1989; Mc Fadden, 1989; Hajivassiliou, 1993; Haaijer et al., 1996).

<sup>11</sup> Louviere (1988) listed other advantages of conjoint choice experiments, as compared to conventional conjoint analysis, that are not relevant to our analyses. In fact: (a) there is no difference in scale between respondents, (b) respondents can evaluate a larger number of profiles, (c) choice probabilities can be directly estimated and one does not need ad hoc and potentially incorrect assumptions in order to create computerized choice simulators.

CBC experiment. In fact, choosing from a set of three jobs means that a best-worst rule orders, according to a preference scale, the first, the intermediate and the worst units at each step of a job-based procedure. This may be one of the reasons why the offer of three alternatives in a choice set shows better outcomes.

A final consideration concerns the types of attributes used in our experiment. The attributes employed to describe the job opportunities had both positive and negative levels. Some of the levels did not exhaust the possible levels of a given attribute. Thus respondents had to balance each level of an attribute with its opponent in order to define the relative importance of the level as an aspect of the offered job. The possible conflicts that could involve attributes that have both positive and negative levels in choice processes are described also in Fischer et al. (2000), Haaijer et al. (2000), Sanbonmatsu et al. (2003) and Islam et al. (2007).

Moreover, the question about the worst job and the worst attribute-level (necessary to perform a BW task) added further conflict to the procedure, since the cause of refusing the worst job usually is not the mirror image of the reason for accepting the best one. Certainly, in our experiment, these conflicts between poles of attributes did require a deeper attention of respondents during the choice process and strengthened respondents' awareness.

The attribute "Autonomous job activities" as opposed to "Many non-autonomous job activities" and "Job activities related to studies" as opposed to "Job activities unrelated to studies" presented very small variability in distribution since respondents expressed almost unanimous choices in the positive direction and behaved differently (not necessarily as in mirror) when asked to choose an undesirable aspect of a to-be-refused job. Even though these two attributes do not apply for the analysis of trade-offs (the winner is always the positively oriented level, see Fowkes and Wardman, 1988), the negatively-oriented level may become important in a BW scaling because it can enlarge the boundaries of the analysis empirical choices and could serve in a compensatory choice process.

## **6. CONCLUSION**

This paper describes the results of three experiments, nested to each other to form a single orthogonal design, aimed to suggest new techniques for optimally designing computer-assisted questionnaires in CBC surveys. It is worth reminding that the experiments were not focused on the predictive nature of conjoint analysis but just on its analytic power. We evaluated also a selected set of two-way interactions.

We succeeded in our purpose for we established that there is a better way of warming up respondents in view of a conjoint-type experiment, a better size of



choice sets, at least in the hypothesised situation with 12 attribute-levels shown at each choice task, and a more effective strategy to elicit preferences about job characteristics from graduates. These outcomes might help researchers to optimally design their electronic questionnaires for conjoint choice experiments.

Of course, this is nothing but a fragment of what could be done to improve questionnaire design and conjoint measurement techniques. Moreover, the potential improvements are of the order of some per cent points, because all but one techniques consist of adaptations of popular practices. Nevertheless, following Johnson (2006), we suggest that in stated conjoint analysis everything matters and hope that our outcomes can encourage other purposive research.

We have found that not only warming up respondents with simple, enough general, one-minute questions does not burden respondents but may also improve quality of responses. Instead, we did not find evidence that inserting a warm-up question could raise the quantity of responses.

A size of two jobs is to be excluded for choice sets unless the number of job-describing attributes is much less than six; we can hazard that no more than four attributes should describe a job. A size of six jobs described by two attributes is very effective in choosing the job features that best represent the ideal job, which is the very target of choice exercises. Remembering that this situation was not considered simpler nor clearer by respondents, it would be interesting to check in a future experiment what could happen in terms of closeness to ideal if respondents were asked to choose among a set of six jobs described by more than two attributes.

The setting of our experiment implied that the product of the size set number times the number of attributes was 12. So, we are not allowed to infer if other set sizes could be better than the experienced one, for instance if a job set of four with four attributes each, or if a six jobs by three attributes task could be better than three jobs times four levels task that we highlighted as best. This could be matter for other research exercises.

We have tested also the suitability of a complex job-based strategy as an alternative to an attribute-based choice procedure. All the computed indicators showed that the original job-based strategy worked effectively in the field and performed better than the other one. The job-based strategy was perceived by graduates as that more closely approximating real-word decision making. We used the closeness between chosen and ideal job characteristics as an indicator of contingent consequence and ascertained that the job-based simulator ended with more than 90% choices close to ideal, whilst the other strategy ended with 83% choices close to ideal. Even if the simulation is hypothetical, we can conclude that graduates appreciated the fun and imagination implied by both choice simulators

but considered far more realistic the job-based one.

Some graduates behaved differently from the general sample. From most of the analyses it stemmed that people with just a Bachelor degree and those who started working before graduation felt the survey and the questionnaire far from their interests. Also graduates in engineering indirectly showed peculiar expectations from the survey. It is worth raise doubts for a general extension of the survey outcomes also to these partially-interested groups and it could be opportune to carry out new surveys with specific questionnaires for them.

A possible limit of our experiments was highlighted by the multivariate analysis of the break-off rate introducing the graduates' individual characteristics as explanatory variables. This analysis highlighted a mild inter-correlation between the choice set size, on the one side, and the possession of a Bachelor degree and the fact of working before graduation, on the other side. This type of correlation does not threaten the inference drawn from the experiments, but it signals that inference based on responses of graduates with lower motivations to collaborate to the university's survey has to be careful.

Another limitation of our experiment was that the attribute-level strategy introduced unwanted homogeneity to the obtained responses. The risk that the implementation of experiments may influence responses is always present in such surveys. This may mean that in a 'content' analysis of the expressed preferences the choice strategy dummy should be considered as an additional, hopeless predictor in a content's regression analysis.

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